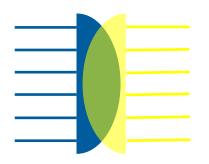
#### Is TCO Wanted?

Prepared for the

2016 Value Selling and Realization Summit Dallas, Texas



#### **International Institute of IT Economics**

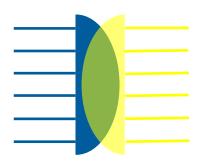
IT Financial Analysis Experts



# Is TCO Wanted, Dead or Alive?

Prepared for the

2016 Value Selling and Realization Summit Dallas, Texas



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IT Financial Analysis Experts

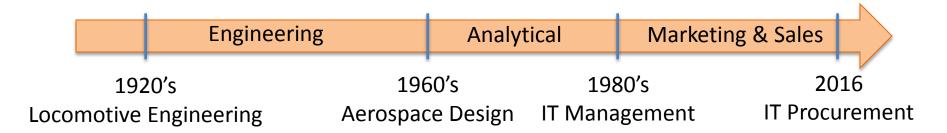


# **Burning Questions**

- Is TCO still relevant to your value proposition?
- Do vendor developed business cases have enough credibility?
- Are you ready to prove benefit realization?
- What would a next generation value model look like to you?

# A Brief History of TCO

Created for IT in 1987 by Bill Kirwin,
Research Analyst - Gartner, PC Service



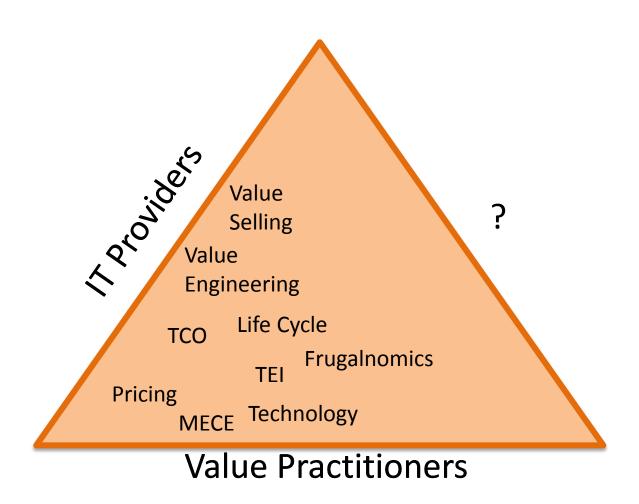
 Currently the industry standard for IT cost analysis, benchmarking, vendor differentiation and buyer procurement



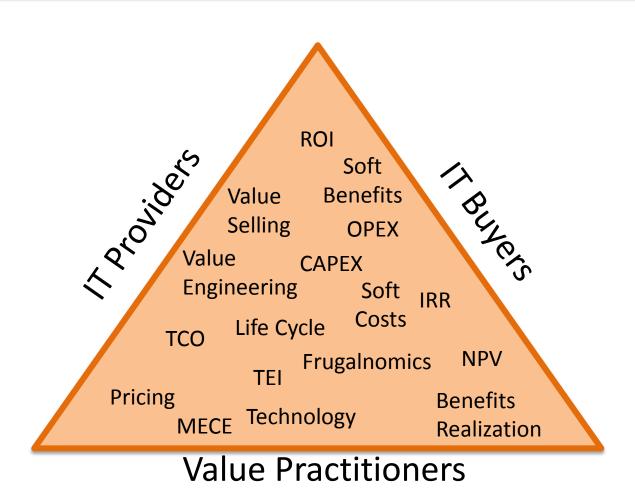
## How is TCO Used Today?

- For vendors Competitive Differentiation
- For users Mandatory V
- For Analysts Research Fodder
- Fully embraced by the IT vendors and industry analysts (except Gartner)
- Typically performed by vendors by request of buyers
- Not just IT anymore (Cars, Planes and Trains)

# The Missing Link



# The Missing Link



#### Is TCO Still Relevant?

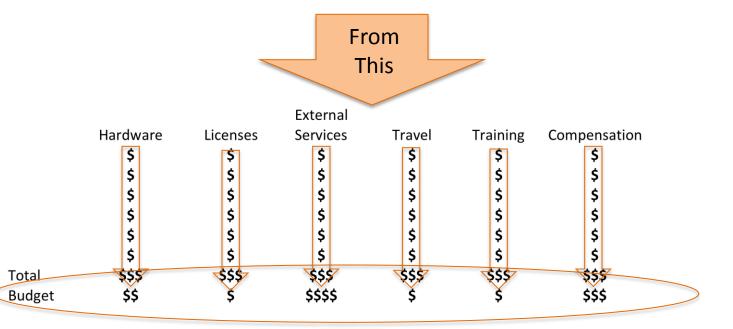
- Market is moving from asset-based to service-driven economics
- Financial management is shifting from CAPEX to OPEX
- IT is maturing from product / project to catalog-based service provision
- Business user is the new buyer in every market
- Market pricing is the new benchmark peer

# Let's take IT cost and flip it on its side

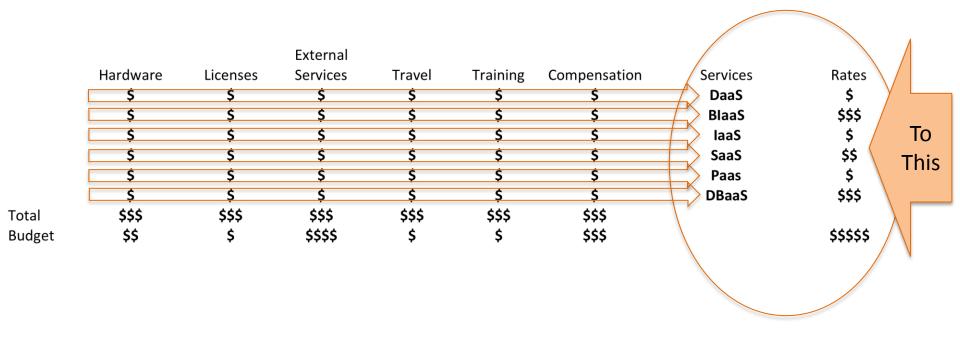
			LACCITIAL			
	Hardware	Licenses	Services	Travel	Training	Compensation
	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$
	\$	\$	\$	\$	\$	\$
Total	\$\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$\$	\$\$\$
Budget	\$\$	\$	\$\$\$\$	\$	\$	\$\$\$

External

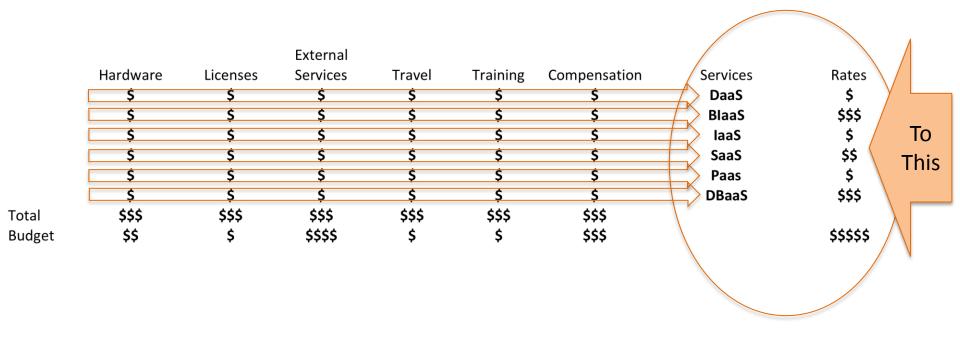
## Let's take IT cost and flip it on its side



## Let's take IT cost and flip it on its side



#### ...And we will call it Total Cost of Service!



#### Thanks!

# International Institute of IT Economics www/iiievalue.com bkirwin@iiievalue.com